Panchayati Raj Institutions in India -- A Scoping Study for the World Bank

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INTRODUCTION

This report is a scoping study of national organisations working on or with panchayati raj institutions (PRIs) in India. It is intended provide background and preliminary information about these organizations. The report consists of the following sections:

- 1. An Executive Summary identifying key characteristics of PRI support organizations and noting some issues for the World Bank to consider in its work on local governance
- 2. A Matrix of organizations working on panchayati raj in different states, categorizing their efforts by activity and sector focus.
- 3. An Inventory of these organizations summarizing their PRI related work and contact details.

A separate, short discussion paper by the Consultant is also available on request from the World Bank.

To prepare these materials in May and June 1999 the consultant contacted a number of PRI support organizations throughout India to learn about their work and views on panchayati raj. The Matrix and Inventory were compiled through a combination of field visits, secondary research, and interviews. Suggestions contained in the Executive Summary are drawn from:

- meetings with representatives of the listed organizations
- discussions with other actors in local governance including government officials and resource persons from other organizations
- the consultant's own experience of the field

Although the inventory and matrix are broadly representative they are not comprehensive. Similarly, substantive suggestions emerging from a process of participatory consultation in the field and touch on only some of the issues that need to be further investigated. This paper is therefore best seen as a starting point to be supplemented with further studies on issues such as panchayat inclusiveness and community participation; legislative and administrative reform; and potential PRI effectiveness in the long-term. In combination with this report, several aspects of these envisaged studies may be of interest both to the Bank and to other constituencies engaged in Indian local governance reform.

While the study was commissioned by the World Bank and many organizations made valuable contributions to the contents, the author accepts full responsibility for the analysis and views contained in the following document.

Executive Summary

Organizations working on PRIs

- 1. National organizations working in support of panchayati raj fall into three broad categories:
- · Government bodies such as state training academies and institutes of rural development
- Research and academic groups that are often funded by national or state governments but have their own separate identities
- · NGOs working on PRIs

NGOs can be further divided into two categories:

- Large institutions whose work to strengthen panchayats as elected bodies as well as panchayat capacities to intervene in support of local development needs spans several communities or locations.
- Smaller, localized institutions typically working with fewer resources either on panchayati raj or on PRIs as rural development functionaries.
- Organizational activity and sector focuses appear to bear no significant relation to
 organizational scale. Large organizations can bring a range of funds and skills to bear on
 diverse community needs. However, smaller groups also often creatively use the more
 limited resources at their disposal to strengthen panchayats.
- 3. Significant differences across states, needs, and organizations imply that the range of panchayati raj related activities in India is very extensive. In addition rapid changes occurring within States means Panchayati raj support organizations face the challenge of continually reviewing and refining their efforts to take account of shifts and changes in the political and social contexts in which they work.
- 4. Many organizations are testing the waters before more fully committing to work on PRIs. This has created opportunities for innovative experiments in rural governance such as:
- Using radio and other electronic media to disseminate information on panchayati raj
- Encouraging learning and exchange visits among elected representatives from different districts and states
- Developing community assessment tools on the quality of rural service delivery
- Building panchayat capacities for improved microplanning and budget analysis
- 5. Key areas of work shared by otherwise disparate groups working on PRIs include:
- Energizing gram sabhas or village electorates and encouraging them to participate in panchayat functioning

- · Ensuring the accountability and transparency of these bodies.
- Sensitizing officials and facilitating stronger panchayat-administration links
- Enabling panchayats to deliver on their promise of facilitating more equitable and effective development
- Encouraging states to take PRIs seriously and commit resources to them

Issues for the World Bank

Consultations in the field produced the following list of possible interventions for the Bank to further consider as it deepens its work with PRIs:

- 1. Assess the status of PRI legislation and decentralization in key states, especially devolution of financial and administrative powers.
- 2. Begin developing broad based relationships with NGOs, state governments, and research institutes in selected states to target lending for greater impact and effectiveness.
- 3. Use statewide networks as multiple sources of information about how PRIs take hold on the ground over the next two to three years.
- 4. Conduct further studies on panchayat capacities to effectively and inclusively perform multiple development functions.

Organizations consider information gathering, observation, and analysis important preludes to providing Bank assistance to panchayati raj institutions.

Other suggestions from the field to the Bank include:

- 1. Using a scheme such as the Village Immersion Program to directly engage with representatives from all three levels of the panchayat system by, for example, sitting in on panchayat meetings.
- 2. Exploring with state governments the possibility of extending support to new kinds of training, capacity building, outreach, and dissemination initiatives.
- 3. Bringing PRI support organizations together with resource persons from other fields, such as development communications or rural marketing, to share learnings.
- 4. Creating a pool of small funds to help generate new and replicable ideas such as peer exchange and learning visits among elected representatives.
- 5. Examining links between state governments and the panchayat hierarchy and identifying improvements in information and resource flows along this chain.
- 6. Supporting focused research on comparative governance experiences of India and other countries engaged in devolution, such as China, to shed more light on how to address the public management challenges inherent in devolution efforts.

The quantum of resources invested or the level of scale at which a support initiative operates may be a less important consideration than the number of newly emerging ideas or the level of fit of innovative governance principles with panchayat needs

Field respondents suggest that as the Bank begins to factor PRI concerns into some of its other programs in India in sectors such as education, health, or gender equity it seek to directly work with PRIs on project implementation. The Bank could also involve elected representatives in project design, evaluation and monitoring efforts.

Matrix of Organizations working on Panchayati Raj

This matrix summarizes the work done by various PRI support organizations in India. Each organization's efforts are categorized by activity focus and by sector focus. For the most part, organizations do not fit a specific activity focus to a particular sector but instead use a variety of approaches across sectors. Brief descriptions of activity and sector focuses follow.

Activities

- 1. Advocacy and policy debate: Activism, community organizing, lobbying, and public interest litigation
- 2. Implementation support: Project development and execution, technical support, and project appraisal
- Monitoring and commentary: Surveys of devolution status, governance reform, and public management
- 4. Outreach: Information dissemination, awareness creation, written and audio-visual materials
- 5. Research: Field and secondary source based, literature surveys, linked to civil society and decentralization
- 6. Training: Providing information to communities, building panchayat planning capacities, sensitizing officials

Sectors

- 1. Education: Primary schooling, literacy programs, vocational studies
- 2. Finances: Local budgets, financial resource mobilization, audit techniques
- Gender: Women's needs and rights, female children's needs, sensitizing panchayats and communities
- 4. Health: Basic health services, reproductive health, preventive care, nutrition, water supply
- 5. Livelihoods: Credit and savings, microfinance, income generation and informal sector employment
- 6. Local governance: Administrative structures, implementing 73rd amendment, state-panchayat relations
- 7. Natural resources: Common property resources, conservation, sustainable resource management, agriculture
- 8. Community participation: Civic empowerment, collective decision making, electoral participation
- 9. Rural development: Poverty alleviation, improving rural living standards, creating resources for growth

10. Social justice: Disadvantaged community rights, public legal services, panchayat equity, affirmative action

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	West Bengal SIPRD Research Training						✓		✓		

Inventory of Organizations Working on Panchayati Raj

Andhra Pradesh

Asmita Resource Centre for Women

201 Padma Mohan Apartments Street # 6 Teachers' Colony Secunderabad 500026

Tel: 040-7803745 Fax: 040-7733745 Ms. P. Lalita Kumari

Asmita works on women's rights and access to social justice with an emphasis on the role of women in PRIs. It uses village level data in Andhra Pradesh and nationwide to produce awareness building materials on rural women's issues. Asmita also networks with groups working on women and governance in south India.

Nature of work: Advocacy and policy debate, Outreach, Training Substantive focus: Education, Gender, Health, Social justice

Audience: NGOs, State and central governments

Methodology: Field and secondary research, Information dissemination, Reports and studies

Funding: Fees, Government grants, Private donations

BASIX

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Dwarkapuri Colony, Punjagutta
Hyderabad 500482
Tol: 040 3350171

Tel: 040-3350171 Fax: 040-3358846 Mr. Vijay Mahajan

BASIX focuses on issues of rural livelihoods and income generation. It works with village savings and credit collectives, including panchayat associations, to improve access to credit and microfinance opportunities in the agriculture and non-farm sectors. It also provides technical support and research services to NGOs and financial engaged with rural resource and governance issues.

Nature of work: Implementation support, Monitoring and commentary,

Research, Training

Audience: NGOs, State and central governments, Village communities

Methodology: Community level projects, Field and secondary research, Meetings and workshops,

Reports and studies

Funding: Donor assistance, Fees, Government grants

Janamitra

28-49/5 Pungannur District Chitoor 517247 Tel: 08581-53081 Fax: 08581-53005 Mr. M. Kamal Janamitra works in several districts of Andhra Pradesh on microplanning and natural resource management issues in the context of panchayati raj. It conducts training and awareness building programs and uses local folk theater and craft forms to devise innovative training methods. It also seeks to engage gram sabhas in local development projects.

Nature of work: Implementation support, Outreach, Training

Substantive focus: Natural resources, Community participation, Rural development

Audience: NGOs, Village communities

Methodology: Community level projects, Information dissemination

Funding: NGO grants, Private donations

National Institute for Rural Development

Rajendranagar Hyderabad 500030 Tel: 040-4015741 Fax: 040-4015277 Dr. S.P. Jain

The NIRD is the government's national coordinating body for rural development training and project management. In conjunction with state ministries of rural development it oversees the functioning of state institutes of rural development. NIRD houses a panchayati raj cell which issues publications and evaluates the status of panchayati raj development projects in a few states, especially Karnataka.

Nature of work: Monitoring and commentary, Training

Substantive focus: Rural development

Audience: State and central governments, Research institutions

Methodology: Community level projects, Field and secondary research, Reports and studies

Funding: Government grants

Bihar

Adithi

2/30 State Bank Colony 2 Jagdeopath, Bailey Road Patna 800014 Tel: 0612-284832 Fax: 0612-283018

Fax: 0612-283018 Ms. Viji Srinivasan

Adithi works on gender and livelihoods issues throughout Bihar. It organizes women into collectives engaged in various income generating activities that help them play a larger role in

village level decision making. Adithi also runs training programs on women's legal rights and researches and publishes studies on disadvantaged women's issues.

Nature of work: Advocacy and policy debate, Implementation support, Research, Training

Substantive focus: Gender, Livelihoods

Audience: Interested publics, Research institutions, State and central governments, Village communities

Methodology: Community level projects, Field and secondary research, Meetings and workshops, Reports and studies

Funding: Donor assistance, Government grants, NGO grants.

Centre for Communication Resources Development

Shyama Bhavan West Boring Canal Road Patna 800001 Tel: 0612-264858 Fax: 0612-233309

Fax: 0612-233309 Dr. B.K. Sinha

CENCORED is engaged in training and community development projects throughout Bihar, with a focus on microplanning. It works closely with tribal populations and organizes mock panchayats to create awareness about PRIs in a state where elections have not been held for several years. The organization maintains an extensive publications cell and networks other Bihar-based groups working on panchayati raj.

Nature of work: Implementation support, Outreach, Training

Substantive focus: Livelihoods, Local governance

Audience: NGOs, Village communities

Methodology: Community level projects, Information dissemination, Meetings and workshops

Funding: Government grants, NGO grants.

Lok Jagriti Kendra

PO Madhupur District Deogarh 815353 Tel: 06438-24562 Mr. Arvind Kumar

Lok Jagriti Kendra works at the community level on rural development, especially resource management. It seeks to strengthen village level organizations including panchayats to take more effective part in managing community resources for sustainable development. It also seeks to enhance participation by tribal populations in panchayats and other local decision making forums

Nature of work: Advocacy and policy debate, Implementation support, Training

Substantive focus: Livelihoods, Natural resources

Audience: NGOs, Village communities

Methodology: Community level projects, Reports and studies

Funding: Private donations

PRAXIS

12 Pataliputra Colony Patna 800013 Tel. and Fax: 0612-262027 Mr. Somesh Kumar

PRAXIS is a wing of Action Aid Bihar dedicated to research and outreach on participatory rural development. It disseminates literature on PRA, microplanning, and local resource management, among others. PRAXIS is working with village communities to better understand local decision making processes and constraints and to share these learnings more widely.

Nature of work: Monitoring and commentary, Outreach, Research

Substantive focus: Natural resources, Community participation

Audience: NGOs, Research institutions

Methodology: Field and secondary research, Information dissemination, Reports and studies

Funding: Donor assistance

Shramjivi Unnayan

Village and PO Gobarghusi Jamshedpur District Singhbhum 832105 Tel: 0657-434630

Mr. Pranab Choudhury

Shramjivi Unnayan works in south Bihar on women and livelihood issues in the context of panchayati raj. A specific project focuses on tribal groups in the Chhota Nagpur area.

The organization emphasizes the role of village level organizations in promoting enterprise development, micro-credit and income generation programs for women.

Nature of work: Implementation support, Training

Substantive focus: Gender, Livelihoods

Audience: NGOs, Village communities

Methodology: Community level projects, Meetings and workshops

Funding: NGO grants, Private donations

Delhi

Association of Voluntary Agencies for Rural Development

5 Institutional Area
Deen Dayal Upadhyay Marg 110002

Tel: 3234690 Fax: 3232501 Dr. B. Mishra

AVARD is a network of several Gandhian organizations across India engaged primarily with the issue of village self-reliance. It works with its partners (mostly small, local NGOs) on issues of food security and economic self-reliance at the village level. It is active in northern states and is a member of various international NGO coalitions.

Nature of work: Advocacy and policy debate, Implementation support

Substantive focus: Education, Health, Livelihoods, Natural resources

Audience: NGOs, State and central governments, Village communities

Methodology: Community level projects, Meetings and workshops, Reports and studies

Funding: Donor assistance, Private donations

Centre for Women's Development Studies

25 Bhai Vir Singh Marg 110001

Tel: 3345530 Fax: 3346044 Dr. Kumud Sharma

CWDS seeks to enhance women's participation in community development and village political life. It works in north and east India to encourage women to participate in panchayats and gram sabhas and to assist in developing policy measures to facilitate these changes. CWDS also disseminates informational materials on women and civic participation.

Nature of work: Advocacy and policy debate, Implementation support, Outreach

Substantive focus: Gender

Audience: NGOs, State and central governments, Village communities

Methodology: Community level projects, Field and secondary research, Meetings and workshops,

Reports and studies

Funding: Government grants, Private donations

Churches Auxiliary for Social Action

Rachna Building 2 Rajendra Place Pusa Road 110008 Tel: 5715498

Fax: 5715538 Mr. J.K. Michael

CASA works with village communities on a range of development programs in which panchayati raj issues are gradually being integrated. Rural livelihoods and resource management are emphasized in CASA's programs and the organization conducts research, public outreach, and advocacy campaigns on these themes.

Nature of work: Advocacy and policy debate, Implementation support, Outreach, Research

Substantive focus: Health, Livelihoods, Natural resources, Rural development

Audience: Interested publics, NGOs, Research institutions, Village communities

Methodology: Community level projects, Field and secondary research, Information

dissemination, Reports and studies

Funding: Government grants, NGO grants

Indian Social Institute

10 Institutional Area Lodi Road 110003 Tel: 4625015

Fax: 4690660 Dr. A. Padmavati

ISI is a long-standing research and community development institution. Its panchayati raj activities focus on the role of PRIs in promoting primary education and basic health care. It also serves as a discussion forum among NGOs, researchers, and government agencies on development and governance issues. ISI also maintains a publications cell to reach the results of its work to the wider community

Nature of work: Monitoring and commentary, Outreach, Research,

Substantive focus: Education, Health, Social justice

Audience: Interested publics, NGOs, Research institutions, State and central governments

Methodology: Field and secondary research, Meetings and workshops, Reports and studies

Funding: Government and private grants

Indira Gandhi National Open University

Maidan Garhi 110068

Tel: 6962313 Fax: 6855102 Professor M. Aslam

IGNOU runs a distance-education program on panchayati raj for village communities and NGOs. It produces educational and training materials and organizes periodic study courses. These materials courses focus on the panchayat's role in village development and on specific issues such as the reservation of seats for women in PRIs.

Nature of work: Training

Substantive focus: Education, Gender, Health, , Livelihoods, Local governance

Audience: NGOs, Village communities

Methodology: Community level projects, Information dissemination

Funding: Government grants

Institute of Social Sciences

8 Nelson Mandela Road 110070

Tel: 6121902 Fax: 6185343 Dr. George Mathew

ISS is a leading research center working on PRIs and issues of rural and urban governance and decentralization. It maintains a separate office in south India and disseminates frequent reports and updates on the status of PRIs nationwide. It also monitors state compliance with the 73rd Amendment. ISS serves as a clearinghouse for information on panchayati raj besides commissioning its own studies. ISS staff frequently write for national newspapers and magazines on devolution issues.

Nature of work: Advocacy and policy debate, Monitoring and commentary, Outreach, Research

Substantive focus: Local governance

Audience: Interested publics, NGOs, Research centers, State and central governments

Methodology: Field and secondary research, Information dissemination, Meetings and workshops, Reports and studies

Funding: Donor assistance, Fees, Government grants

Institute for Social Studies Trust

Habitat Centre, East Court, Zone 6 Lodi Road 110003 Tel: 4647873

Fax: 4648724

Dr. Swapna Mukhopadhyay

ISST maintains offices in New Delhi and Bangalore focusing on women and PRIs. It collects and disseminates information on women's participation in panchayati raj and also organizes workshops and meetings on this theme. ISST also conducts a number of training programs for women panchayat members in southern states.

Nature of work: Outreach, Research, Training

Substantive focus: Gender

Audience: NGOs, Research institutions

Methodology: Field and secondary research, Information dissemination, Meetings and

workshops, Reports and studies

Funding: Donor assistance, Private donations

Nirantar

B64 Sarvodaya Enclave 110017

Tel: 6966334 Fax: 6517726 Ms. Renuka Mishra

Nirantar promotes rural women's education and political participation. It is active in north India where it focuses on the development of training methods and materials for poor women and on integrating women's needs and concerns into wider rural development projects. Nirantar also supports the production of audio-visual materials on women and panchayati raj.

Nature of work: Advocacy and policy debate, Implementation support, Training

Substantive focus: Gender

Audience: NGOs, Village communities

Methodology: Community level projects, Information dissemination

Funding: Donor assistance, Government grants, NGO grants

Rajiv Gandhi Foundation

Jawahar Bhawan Raisina Road 110001 Tel: 3755117

Fax: 3755117 Mr. O.P. Rehan

The Foundation has set up a panchayati raj task force to monitor the implementation of the 73rd Amendment across the country and to suggest improvements in PRI functioning. The task force has brought out several reports on panchayati raj in different parts of the country and works to build greater awareness and understanding of PRI-related issues.

Nature of work: Advocacy and policy debate, Monitoring and commentary, Outreach

Substantive focus: Local governance

Audience: Interested publics, NGOs, State and central governments

Methodology: Field and secondary research, Information dissemination, Meetings and seminars

Funding: Donor assistance, Government grants

Society for Participatory Research in Asia (PRIA)

42 Tughlakabad Institutional Area 110062

Tel: 6981908 Fax: 6980183 Mr. Chandan Datta

PRIA houses a panchayati raj wing that collects and disseminates information on PRIs and implements microplanning and other development projects for PRIs with partners in other states. The panchayati raj group also supports research on panchayati raj, devolution, and civil society and serves as a clearinghouse for primary research conducted by its partners in different states. PRIA also organizes regular workshops in which groups working on panchayati raj are brought together to share information and learn more about new techniques and ideas in participatory development.

Nature of work: Implementation support, Monitoring and commentary, Outreach, Research

Substantive focus: Local governance, Natural resources, Community participation

Audience: NGOs, Research institutions, State and central governments

Methodology: Field and secondary research, Meetings and workshops, Reports and studies

Funding: Donor assistance, Fees, Government grants

Voluntary Action Network India

H17/1 Malviya Nagar 110017

Tel: 6428369 Fax: 6220674 Mr. Anil Singh

VANI is a network of voluntary associations throughout India with affiliates in various states of which the Uttar Pradesh branch is directly engaged with panchayati raj issues. VANI's own involvement focuses on facilitating meetings among NGOs working on participation and community development and disseminating information and learnings gained from these networking opportunities.

Nature of work: Monitoring and commentary, Outreach

Substantive focus: Community participation

Audience: Interested publics, NGOs

Methodology: Information dissemination, Meetings and workshops

Funding: Fees, NGO grants

Voluntary Health Association of India

40 Qutab Institutional Area 110016

Tel: 6568071 Fax: 4676377 Mr. D.C. Bhatt

VHAI has conducted a pilot program in six states to investigate the links between panchayats, NGOs, and state ministries in the provision of basic rural health care services. The project has emphasized the role of the panchayats in targeting service provision to local needs and in holding service providers accountable. VHAI has also participated in forums of groups working on panchayati raj to share learnings on PRIs and rural development.

Nature of work: Implementation support, Monitoring and commentary

Substantive focus: Health

Audience: NGOs, State and central governments, Village communities

Methodology: Field and secondary research, Meetings and workshops

Funding: Donor assistance, Government grants, NGO grants

Gujarat

Aga Khan Rural Support Programme (India)

Choice Premises Swastik Cross Road Navrangpura Ahmedabad 380 009

Tel: 079-6427729 / 6427029 / 6427205

Fax: 079-6420864

Mr. Barry Underwood, Chief Executive Officer

AKRSP (I) is part of the Aga Khan Development Network, and is engaged in a range of rural development projects in western India, focussed on natural resource development. It works through community organisations of various kinds, and has a clear focus on gender. It has begun to work with panchayats. It conducts action research on local development needs, is involved in several NGO networks, and attempts to influence government policy in key areas. It provides support and capacity building to other NGOs and development organisations through its outreach AKRSP (I) Services.

Nature of work: Implementation, support, monitoring, research and commentary.

Substantive focus: Rural Development, Natural Resource Management, Gender (particularly with PRIs) and support services.

Audience: NGOs, State and Central Governments, Research Institutions, Funding Agencies.

Methodology: Community level projects, PRA, field and secondary research, meetings and workshops, reports and studies.

Funding: Donor assistance, government grants, income from own Corpus Fund investment.

Development Initiatives for Social and Human Action

9 Mangaldeep Flats, Near Gandhi Ashram Ahmedabad 380027 Tel: 079-7489142

Fax: 079-7410782 Mr. M.D. Mistry

DISHA's work on PRIs focuses on enhancing women's participation in these bodies and on improving panchayat resource mobilization and allocation capacities. DISHA conducts panchayati raj training programs in west and south India and works with NGOs on increasing awareness about budget and resource issues.

Nature of work: Advocacy and policy debate, Outreach, Training

Substantive focus: Finances, Gender

Audience: NGOs, Village communities

Methodology: Information dissemination, Meetings and workshops, Reports and studies

Funding: Donor assistance, Fees, NGO grants, Private donations

Foundation for Public Interest

412 Sakar Building Ashram Road Ahmedabad 380009 Tel: 079-6583607

Fax: 079-6582962 Mr. Mihir Bhatt

FPI engages in research and evaluation of decentralization and local governance in Gujarat. Its panchayati raj work monitors the status of state PRI legislation, the effectiveness of these bodies in meeting local development needs, and panchayat-government relations. FPI circulates its studies widely and its staff participate in public awareness creation programs on local government service provision.

Nature of work: Monitoring and commentary, Outreach, Research

Substantive focus: Local governance, Community participation

Audience: Interested publics, NGOs, Research institutions, State and central governments

Methodology: Field and secondary research, Meetings and workshops, Reports and studies

Funding: Donor assistance, Government grants, NGO grants

Gram Vikas Trust

Dwarka Jamnagar 361335 Tel: 02842-34791 Professor D.S. Kher

Gram Vikas Trust is active in several Gujarat districts on issues of panchayati raj and rural development. It focuses on natural resource management and basic rural service provision. It also trains elected members on community development issues.

Nature of work: Implementation support, Training

Substantive focus: Education, Health, Natural resources

Audience: Village communities

Methodology: Community level projects, Information dissemination

Funding: Government grants

Unnati

G1 200 Azad Society Raksha Apartments Ahmedabad 380015 Tel: 079-6746145

Fax: 079-6743752 Mr. Binoy Acharya

Unnati is an outreach and advocacy organization working primarily on gender and development issues. Its panchayati raj-related work emphasizes the role of women in gram sabhas and panchayats and the organization trains village women and elected members to participate more effectively in these bodies. Unnati also networks with other NGOs working on this issue to build awareness about women and panchayati raj.

Nature of work: Advocacy and policy debate, Outreach, Research, Training

Substantive focus: Gender, Community participation

Audience: NGOs, State and central governments, Village communities

Methodology: Community level projects, Information dissemination, Meetings and workshops

Funding: Government grants, NGO grants, Private donations

Haryana

Centre for Advancement of Village Economy

Dhara Village PO Salhavas Jhajjar 123404 Mr. Roshan Lal Jakhar

CAVE is a training and networking organization that works with gram sabhas throughout Haryana. It runs village information centers that disseminate information on panchayati raj and serve as training venues. CAVE also facilitates meetings among government representatives, gram sabhas, and elected panchayat members.

Nature of work: Outreach, Training

Substantive focus: Local governance, Community participation

Audience: State and central governments, Village communities

Methodology: Information dissemination, Meetings and workshops

Funding: NGO grants

Chetna Shiksha Samiti

Village and PO Sehlang District Mahendragarh 123573 Mr. Prakash Arya

Chetna Shiksha Samiti is led by a panchayat samiti (second tier) representative and focuses on building awareness in local communities on panchayati raj issues. It also conducts research on panchayat led development activities and facilitates dialogue between panchayats and block level government officials.

Nature of work: Outreach, Research

Substantive focus: Education, Local governance,

Audience: State and central governments, Village communities

Methodology: Information dissemination, Meetings and workshops

Funding: NGO grants

Haryana Institute of Public Administration

Plot 76, Sector 18 HIPA Complex Gurgaon 122001 Tel: 913-345778

Fax: 913-340413 Dr. Suresh Mishra

HIPA is a government institute that provides training services to administrators and panchayat members on several issues. Specific training modules have been devised on decentralized

planning, women and panchayati raj, and natural resource management. HIPA also maintains an extensive publications wing.

Nature of work: Outreach, Training

Substantive focus: Gender, Local governance, Natural resources

Audience: State and central governments, Village communities

Methodology: Information dissemination, Meetings and workshops

Funding: Government grants

Social Centre for Rural Initiative and Advancement

Village Khori District Rewari 123101 Mr. Sundarlal

SCRIA trains women panchayat members and builds awareness on women's political participation among local communities. It also networks with other NGOs working on gender issues in Haryana and with women's cooperative organizations.

Nature of work: Advocacy and policy debate, Training

Substantive focus: Gender

Audience: NGOs, Village communities

Methodology: Community level projects, Meetings and workshops

Funding: Donor assistance

Society for Rural Economy and Technology

Village Deepalpur Rewari District 123401 Mr. Sardar Singh

SRET seeks to place panchayats at the center of village development programs. It works with these bodies to implement income generation, microplanning, and natural resource management projects. It provides panchayat members with specialized training on these issues and builds awareness on these issues through outreach programs.

Nature of work: Implementation support, Outreach, Training

Substantive focus: Livelihoods, Local governance, Natural resources

Audience: NGOs, Village communities

Methodology: Community level projects, Information dissemination, Meetings and workshops

Funding: NGO assistance, Private donations

Himachal Pradesh

Chinmaya Tapovan Trust

Sidhabari Kangra District 176057 Tel: 01892-22180 Fax: 01892-24356 Dr. Kshama Metre

CTT is an activist organization working on a range of rural development projects focusing on women's needs. It organizes village women to participate in gram sabha and panchayat meetings, and conducts awareness building meetings with local communities and NGOs. It also publishes a newsletter and disseminates PRI-related information throughout the state

Nature of work: Advocacy and policy debate, Outreach, Training

Substantive focus: Gender, Livelihoods

Audience: NGOs, State and central governments, Village communities

Methodology: Community level projects, Information dissemination, Meetings and

workshops

Funding: Donor assistance

Himachal Pradesh Institute of Public Administration

Fairlawns Simla 171005

Tel. and Fax: 0577-242855

Mr. S.S. Chandel

HPIPA supervises two panchayati raj resource and training institutes that train elected panchayat members at all three levels as well as panchayat secretaries, district administrators, and state government officials. Training curricula address questions of panchayat powers and responsibilities, and of resource mobilization and local development needs.

Nature of work: Training

Substantive focus: Finances, Local governance

Audience: State and central governments, Village communities

Methodology: Information dissemination, Meetings and workshops

Funding: Government grants

Lok Kalyan Mandal

Theog

District Shimla 175027 Tel: 01783-22550 Fax: 01783-37500 Mr. Paras Ram Ramesh

Lok Kalyan Mandal is a research and training organization active in several districts. Its training work focuses on encouraging civic participation and on energizing gram sabhas. The organization also conducts action-research projects on ways to make panchayats more accountable and effective in service delivery.

Nature of work: Research, Training

Substantive focus: Local governance

Audience: NGOs, Village communities

Methodology: Community level projects, Field and secondary research, Reports and studies

Funding: NGO grants, Private donations

Society for Advancement of Village Economy

VPO Sainj District Kullu 175134 Mr. Iqbal Singh Koundal

SAVE works with village communities on natural resource and panchayati raj issues. It helps panchayats implements income generation and entrepreneurship development projects that sustainably utilize local resources. It also works with other NGOs to conduct outreach and awareness building activities on these themes.

Nature of work: Implementation support, Outreach

Substantive focus: Livelihoods, Natural resources

Audience: NGOs, Village communities

Methodology: Community level projects, Information dissemination

Funding: NGO grants, Private donations

Social Upliftment Through Rural Action

Jagjit Nagar District Solan 173225 Tel: 01792-83725 Fax: 01792-83734

Mr. Subhas Mendhapurkar

SUTRA is one of Himachal Pradesh's largest NGOs working on panchayati raj issues. It conducts PRI training programs for village communities and focuses on the role of panchayats in

securing women's needs, particularly social justice. SUTRA also conducts a variety of outreach and information dissemination activities for local communities. NGOs, and government.

Nature of work: Advocacy and policy debate, Outreach, Training

Substantive focus: Gender, Local governance, Social justice

Audience: NGOs, State and central governments, Village communities

Methodology: Community level projects, Information dissemination, Meetings and workshops

Funding: Donor assistance, Government grants, NGO grants

Karnataka

Asian Institute for Rural Development

4032, 28th Cross, 17th Main Banashankari 2nd Stage Bangalore 560070 Tel: 080-679911

Dr. B.K. Chandrashekhar

AIRD is engaged in an effort to map the extent to which Karnataka's state panchayati raj act mirrors the provisions of the 73rd Amendment. The intention is to uncover both where state practices improve on national legislation and where they work to its detriment. The end product is expected to help shed light on panchayati raj legislation in Karnataka and nationwide and how the legislative process can be refined to benefit PRIs.

Nature of work: Monitoring and commentary, Research

Substantive focus: Local governance

Audience: Interested publics, Research institutions, State and central governments

Methodology: Secondary research

Funding: Donor assistance

Center for Budget and Policy Studies

SV Complex, 1st Floor 55 KR Road Basavanagudi Bangalore 560004 Tel: 080-6671756 Fax: 080-6618401

Dr. Vinod Vyasulu

CBPS works on panchayats and financial devolution. It has conducted surveys of social sector expenditures in Karnataka and the manner in which these are channeled through panchayats. It is now working to make development budgets more accessible and accountable to panchayats and to broaden awareness on panchayats and resource mobilization.

Nature of work: Advocacy and policy debate, Monitoring and commentary, Research

Substantive focus: Finances, Local governance

Audience: Interested publics, NGOs, Research institutions

Methodology: Field and secondary research, Reports and studies

Funding: Donor assistance, Fees

Federation of Voluntary Agencies for Rural Development

44 New Bamboo Bazaar Road Cantonment Bangalore 560051 Tel. and Fax: 080-561503

Mr. T.K. Jose

FEVORD is a network of several Karnataka-based NGOs and provides a forum for them to share experiences and to develop advocacy strategies. FEVORD has coordinated a number of efforts by local NGOs to enhance panchayat autonomy and effectiveness. FEVORD works particularly closely with women and tribal communities in Karnataka.

Nature of work: Advocacy and policy debate, Implementation support

Substantive focus: Education, Gender, Livelihoods

Audience: NGOs, Village communities

Methodology: Community level projects, Meetings and workshops

Funding: NGO grants

India Development Services

Sadhankeri Road Dharwad 580008 Tel: 0836-347207 Fax: 0836-748401

Ms. Shyamala Hiremath

India Development Services coordinates a program of activity linking panchayats with village community health needs in North Karnataka. Special attention is given to women's and reproductive health issues. The organization also focuses on disseminating information from its projects to other NGOs.

Nature of work: Implementation support, Outreach

Substantive focus: Gender, Health

Audience: NGOs, Village communities

Methodology: Community level projects, Reports and studies

Funding: Donor assistance, Private donations

Institute for Social and Economic Change

Nagarbhavi Bangalore 560072 Tel: 080-3355468 Fax: 080-3387008 Dr. N. Sivanna

ISEC is a research institution housing a panchayati raj wing that conducts research studies on the history and status of panchayati raj in south India. It is also engaged in monitoring and evaluating a panchayati raj training project being conducted by Karnataka's State Institute of Rural Development. ISEC also publishes periodic reports on devolution and decentralization.

Nature of work: Monitoring and commentary, Research

Substantive focus: Livelihoods, Local governance, Natural resources

Audience: NGOs, Research institutions, State and central governments

Methodology: Field and secondary research, Reports and studies

Funding: Donor assistance, Government grants

Dr. A.P. Kripa Mr. G.S. Ganesh Prasada

14, 1st Main, 1340, 3rd Main, 9th Cross

New Kalidasa Road Vivekanand Nagar

Vijaynagar 1st Stage Mysore 570023

Mysore 570017

Tel: 0821-510762

Fax: 0821-421550

Dr. Kripa coordinates an action-research project on building awareness about PRIs and panchayat capacities in Karnataka. The project is being supervised by the Institute of Development Studies at Sussex University and covers issues such as information dissemination, NGO and panchayat skill-building, and academic research on decentralization. Mr. Prasada is a doctoral student and Dr. Kripa's research colleague.

Nature of work: Outreach, Research, Training

Substantive focus: Gender, Natural resources, Community participation

Audience: NGOs, Research institutions, Village communities

Methodology: Field and secondary research, Meetings and workshops, Reports and studies

Funding: Donor assistance

Mahila Samakhya

389 1st Cross, HAL Second Stage Bangalore 560008 Tel: 080-5277471 Fax: 080-5297765

Dr. Revathi Narayan

Mahila Samakhya Karnataka is a government-affiliated body that focuses on organizing village women to enhance their access to rights and resources. The organization encourages women to participate in panchayat elections and provides elected members with training support. MS also networks organized women in different states to share experiences and learning.

Nature of work: Implementation support, Training

Substantive focus: Gender, Social justice

Audience: NGOs, Village communities

Methodology: Community level projects, Meetings and workshops

Funding: Government grants

Public Affairs Centre

578 16B Main, 3rd Cross, 3rd Block Koramangala Bangalore 560034 Tel: 080-5537260

Fax: 080-537260 Dr. Suresh Balakrishnan

PAC has developed new methodologies to assess the quality of urban and rural service delivery and governance systems. It also works with NGOs to develop specialized training modules for elected representatives focusing on efficient governance. PAC has an extensive documentation and research wing.

Nature of work: Monitoring and commentary, Research, Training

Substantive focus: Local governance

Audience: Interested publics, NGOs, Research institutions, State and central governments, Village communities

Methodology: Field and secondary research, Information dissemination, Reports and studies

Funding: Donor assistance, Fees, Government grants

Rural Development Organisation

Muddenahalli Village & PO Kolar District 562101 Tel: 08156-78095 Mr. N. Manjunath

RDO is an activist organization focusing on panchayats and the rights of disadvantaged communities, especially women. It organizes village women for training and awareness building sessions and works with other NGOs on issues of panchayat transparency and accountability.

Nature of work: Advocacy and policy debate, Training

Substantive focus: Gender, Social justice

Audience: NGOs, Village communities

Methodology: Information dissemination, Meetings and workshops

Funding: Donor assistance

SEARCH

219/26, 6th Main, 4th Block Jayanagar Bangalore 560011 Tel: 080-644226

Fax: 080-6635361 Mr. F. Stephen

SEARCH is a leading training and outreach organization working on a variety of community development issues in south India. It facilitates peer exchange and mutual learning activities among panchayat members from different districts and also works to increase NGO interests and capacity in panchayati raj. SEARCH also develops and disseminates new training modules and information on PRA and development indicators.

Nature of work: Outreach, Training

Substantive focus: Community participation, Rural development

Audience: NGOs, State and central governments, Village communities

Methodology: Community level projects, Information dissemination, Meetings and workshops

Funding: Donor assistance, Government grants, NGO grants

Abdul Nazir Sab Karnataka State Institute of Rural Development

Lalitha Mahal Road

Mysore

Tel: 08512-47732 Fax: 08512-520906 Mr. K. Sundar Naik

The Karnataka SIRD trains gram panchayat members on livelihood and economic development issues. It emphasizes the planning and implementation of village level development projects and works with NIRD and ISEC to prepare evaluations of how training efforts can most effectively respond to this need.

Nature of work: Implementation support, Training

Substantive focus: Livelihoods, Natural resources

Audience: Village communities, Research institutes, State and central governments

Methodology: Community level projects, Meetings and workshops, Reports and studies

Funding: Government grants

Kerala

Arsha Bharath

Nathemkunni Wayanad 673577 Tel: 04936-82500 Mr. M. Augustine

Arsha Bharath focuses on microplanning and participation in several Kerala districts. It conducts capacity building programs for NGOs and panchayats to address local development needs. The organization also conducts training and orientation programs for elected members and awareness generation campaigns about PRIs.

Nature of work: Implementation support, Outreach, Training

Substantive focus: Local governance, Community participation

Audience: NGOs, Village communities

Methodology: Community level projects, Information dissemination, Meetings and

workshops

Funding: NGO grants

Forum for Rural Environment and Economic Development

Near Mattancherry Alappuzha 688007 Tel: 0477-260032 Mr. P.J. Mathew FREED works on the intersections among rural livelihoods, income generation, and panchayati raj. It conducts action-research projects, organizes and trains gram sabhas, and disseminates information on financial resource mobilization in PRIs. FREED also works with government officials to refine district and village level development plans.

Nature of work: Implementation support, Outreach, Research, Training

Substantive focus: Finances, Livelihoods, Local governance

Audience: Research institutions, State and central governments, Village communities

Methodology: Community level projects, Field and secondary research, Information dissemination, Meetings and workshops

Funding: Government grants, NGO grants

Grama Vikasana Samiti

PO Kamballoor Kasargode 670511 Tel: 0499-75318 Mr. K.P. Narayanan

GVS works on PRIs and rural development with an emphasis on building panchayat skills to identify and implement appropriate local development projects. It works with panchayat members to carry out development plans and also attempts to build awareness in local communities about participation in panchayat elections and gram sabha meetings. GVS also campaigns for greater political and administrative devolution to PRIs.

Nature of work: Advocacy and policy debate, Implementation support

Substantive focus: Rural development

Audience: Village communities, State and central governments

Methodology: Community level projects

Funding: Donations

Kerala Institute of Local Administration

PO Mulamkunnathukavu Thrissur 680581 Tel: 0487-721768 Fax: 0487-721312

Mr. V. Ramakrishnan

KILA is the Kerala government's nodal training and research institute for decentralization and local administration. It is involved with a range of PRI related programs including training of elected members and government officials, research on financial and administrative devolution, and documentation of panchayat best practices.

Nature of work: Monitoring and commentary, Research, Training

Substantive focus: Local governance

Audience: Interested publics, Research institutions, State and central governments

Methodology: Field and secondary research, Meetings and workshops, Reports and studies

Funding: Government grants

Kerala Shastra Sahitya Parishad

Parishad Bhavan Vanchiyoor Trivandrum 695035 Tel: 0471-460256 Dr. M. Parmeswaran

KSSP is a well-known organization focusing on administrative and financial devolution in Kerala. It has mapped panchayat level resources in several districts and is now using this information to help district planning committees more effectively target their village level development plans. KSSP also maintains an extensive documentation center.

Nature of work: Monitoring and commentary, Research

Substantive focus: Natural resources, Community participation

Audience: NGOs, Research institutions, State and central governments

Methodology: Field and secondary research, Meetings and workshops, Reports and studies

Funding: Government grants

Sahayi

TC5/789 Perookada PO Trivandrum 695005 Tel: 0471-434664 Fax: 0471-431347

Mr. G. Placid

Sahayi conducts action-research and training programs for rural communities in southern Kerala with a focus on PRIs and natural resources. Recently, it has begun to work with panchayats on the development of community microplans. Sahayi also serves as a coordinator for meetings that bring together community service organizations to exchange information and build skills to work with panchayats.

Nature of work: Implementation support, Research, Training

Substantive focus: Natural resources

Audience: NGOs, Village communities

Methodology: Community level projects, Field and secondary research, Meetings and workshops

Funding: NGO grants, Donations

Shreyas

Post Bag 7, Sulthan Bathery Wayanad 673592 Tel. and Fax: 0493-620479

Mr. M.M. Joseph

Shreyas is an activist organization working on panchayats and natural resources, particularly water resources. It works with village communities to develop and implement local resource management and income generation schemes and facilitates peer exchange and learning visits among Kerala panchayats working on these issues.

Nature of work: Advocacy and policy debate, Implementation support

Substantive focus: Finances, Natural resources

Audience: Village communities

Methodology: Community level projects, Information dissemination

Funding: NGO grants, Donations

Madhya Pradesh

Eklavya

E1/25 Arera Colony Bhopal 462016 Tel: 0755-563380 Fax: 0755-567552 Mr. Anwar Jaffrey

Eklavya works on primary education and panchayati raj in several districts of Madhya Pradesh. It has been closely involved with the state government's efforts to make primary schools more accountable to panchayats and also works on public health issues. Eklavya maintains a publications and information dissemination cell on issues related to basic education in Madhya Pradesh

Nature of work: Implementation support, Outreach, Training

Substantive focus: Education

Audience: NGOs, State and central governments, Village communities

Methodology: Community level projects, Information dissemination, Reports and studies

Funding: Government grants

Madhya Pradesh Institute of Social Science Research

20 Mahashweta Nagar Ujjain 456010 Tel: 0734-510978 Fax: 0734-512450

Dr. R.S. Gautam

The MPISSR conducts action-research projects on aspects of rural development and PRIs in Madhya Pradesh. It has advised the state government on the implementation education and health related initiatives in state panchayats and subsequently evaluated their impact. It also trains elected members and organizes seminars and workshops on local governance in the state.

Nature of work: Monitoring and commentary, Research, Training

Substantive focus: Education, Health, Local governance, Rural development

Audience: Research Institutions, State and central governments

Methodology: Field and secondary research, Meetings and workshops, Reports and studies

Funding: Fees, Government grants

Mahatma Gandhi State Institute of Rural Development

Adhartal Jabalpur 340684

Tel. and Fax: 0761-340864

Dr. A.K. Singh

The Mahatma Gandhi Institute focuses on providing training, research, and consulting support to the state government's panchayati raj programs. It works with elected representatives and district administrators on devolution issues. It also seeks to build NGO capacities to engage more effectively with panchayats and to disseminate information about PRIs and rural development more widely.

Nature of work: Outreach, Research, Training

Substantive focus: Local governance, Community participation, Rural development

Audience: NGOs, State and central governments, Village communities

Methodology: Information dissemination, Meetings and workshops

Funding: Government grants

Prabhas Bhatti Road Kedarpur

Sarguja

Tel: 07774-20625 Mr. Anil Kumar

Prabhas works with tribal panchayats on a range of development programs and panchayati raj issues. It runs training programs for gram sabhas and elected members with an emphasis on credit and savings and on microplanning for rural development.

Nature of work: Advocacy and policy debate, Training

Substantive focus: Livelihoods, Rural development

Audience: NGOs, Village communities

Methodology: Community level projects, Information dissemination

Funding: NGO grants, Private donations

Samarthan

E7/81 Arera Colony Bhopal 462016 Tel: 0755-567625 Fax: 0755-568663 Dr. Yogesh Kumar

Samarthan researches and evaluates PRIs throughout Madhya Pradesh. It focuses on microplanning and livelihoods issues and maintains a documentation and publications wing to disseminate its research. It also works with the state government on participation and community development and networks smaller, local NGOs.

Nature of work: Monitoring and commentary, Research

Substantive focus: Education, Livelihoods, Community participation

Audience: NGOs, Research institutions, State and central governments

Methodology: Field and secondary research, Meetings and workshops, Reports and studies

Funding: Donor assistance, Fees, Government grants, NGO grants

Srijan Kendra

Village and PO Ubhra District Bilaspur 495688 Mr. Murlidhar Chandran

Srijan Kendra focuses on training panchayat members and on helping gram sabhas devise and implement local development plans. It emphasizes agricultural and natural resource management and works to involve panchayats in state primary education programs. It also conducts information dissemination and awareness building programs.

Nature of work: Implementation support, Training

Substantive focus: Education, Natural resources

Audience: NGOs, Village communities

Methodology: Community level projects, Information dissemination

Funding: NGO grants

Tarun Sanskar

1784 Ranjhi Jabalpur 482005 Tel: 0761-32045 Fax: 0761-330881 Dr. V.P. Chaturvedi

Tarun Sanskar works with panchayats on livelihood and community development issues. It seeks to build capacities in panchayats and gram sabhas to initiate participatory development projects and to better assess outcomes. Tarun Sanskar also lobbies for greater panchayat autonomy and serves as an information clearinghouse on state PRIs.

Nature of work: Advocacy and policy debate, Implementation support, Outreach

Substantive focus: Livelihoods, Community participation, Rural development

Audience: NGOs, State and central governments, Village communities

Methodology: Community level projects, Information dissemination, Meetings and workshops

Funding: Government grants, NGO grants

Xavier Institute of Development Studies and Action

Sneh Sadan Campus 599 South Civil Lines Jabalpur 482001 Tel: 0761-326843 Fax: 0761-326341

Dr. Michael V d. Bogaert

XIDAS works with tribal and other disadvantaged communities in Madhya Pradesh to encourage their greater participation in village level decision making. It conducts awareness building campaigns and presses for greater representativeness in village panchayats. XIDAS also researches and documents the status of PRIs in the state.

Nature of work: Advocacy and policy debate, Outreach, Research

Substantive focus: Community participation, Social justice

Audience: State and central governments, Village communities

Methodology: Community level projects, Field and secondary research, Information dissemination

Funding: Private donations

Maharashtra

Aalochana

Kedar Bungalow, Kanchangalli Erandwana Pune 411004 Tel. and Fax: 0212-344122

Ms. Medha Kotwal Lele

Aalochana works to increase women's participation in PRIs and to make these bodies more gender-sensitive in their functioning. A particular emphasis is placed on the role of panchayats in securing women's rights to social justice and legal services. Aalochana uses a variety of training and awareness building methods to organize women and disseminates the results of its work to other NGOs in Maharashtra and nationwide.

Nature of work: Advocacy and policy debate, Outreach, Training

Substantive focus: Gender, Social justice

Audience: NGOs, State and central governments, Village communities

Methodology: Community level projects, Information dissemination, Reports and studies

Funding: Donor assistance, Government grants, Private donations

All India Institute of Local Self Governance

11 Horniman Circle Botawala Building Fort Mumbai 400023 Tel: 022-2661910

Fax: 022-6288790 Mr. Ranjit Chavan

The AIILSG is a national level institution that works principally on urban governance and public administration but also has some interest in rural governance. The institute maintains and information and documentation center on decentralization, conducts research on a range of devolution issues, and networks with elected representatives, NGOs, and government officials. It also runs training and refresher courses through its centers across the country.

Nature of work: Monitoring and commentary, Outreach, Research, Training

Substantive focus: Local governance, Community participation, Rural development

Audience: Interested publics, NGOs, Research institutions, State and central governments

Methodology: Field and secondary research, Meetings and workshops, Reports and studies

Funding: Donor assistance, Fees, Government grants

Manavlok

Dhadpad Ambajogai Beed 431517 Tel: 02446-47217

Fax: 02446-47497 Dr. D.S. Lohiya

Manavlok focuses on women and political participation in Maharashtra. It seeks to build awareness among women about panchayati raj and trains women panchayat members. Manavlok also collects and disseminates information about women's issues and PRIs.

Nature of work: Outreach, Training

Substantive focus: Gender

Audience: NGOs, Village communities

Methodology: Community level projects, Information dissemination

Funding: NGO grants, Private donations.

Society for Promotion of Area Resources Centres

Byculla Area Resource Centre Meghraj Sethi Marg Mumbai 400008

Tel: 022-3096730 Fax: 022-2851500 Ms. Sheela Patel

SPARC focuses on panchayats and women's livelihoods in Maharashtra. It conducts research and training projects and is also a leading coordinator of state NGOs and government agencies working on economic development and women. SPARC maintains a publications cell and also participates in reviewing legislation and policy implementation related to poor women in Maharashtra.

Nature of work: Monitoring and commentary, Outreach, Research

Substantive focus: Gender, Livelihoods

Audience: Interested publics, NGOs, Research institutions, State and central governments

Methodology: Field and secondary research, Meetings and workshops, Reports and studies

Funding: Donor assistance, Fees, Government grants, NGO grants

Vacha Charitable Trust 5 Bhavana, S.V. Road Vile Parle (West) Bombay 400056 Tel: 022-8363469 Ms. Sonal Shukla

Vacha works on gender and governance issues in Maharashtra and Gujarat. It conducts training and awareness building programs for rural women and seeks to enhance panchayat capacities to respond to women's needs, especially in the areas of reproductive health and rights.

Nature of work: Advocacy and policy debate, Outreach, Training

Substantive focus: Gender, Health, Social justice

Audience: State and central governments, Village communities

Methodology: Community level projects, Information dissemination

Funding: Donor assistance, Government grants

Orissa

Agragamee

PO Kashipur District Rayagada 765015 Mr. Achyut Das

Agragamee works with tribal populations in several Orissa districts to enhance their participation in state panchayats. It also seeks to improve panchayat accountability and representativeness and to link issues of governance and food security.

Nature of work: Advocacy and policy debate, Implementation support

Substantive focus: Community participation, Rural development

Audience: State and central governments, Village communities

Methodology: Community level projects, Information dissemination

Funding: Government grants, Private donations

Centre for Youth and Social Development

E1 Institutional Area Bhubaneshwar 751007 Tel: 0674-582377 Fax: 0674-583726 Mr. Jagadananda

CYSD trains panchayat members and NGOs on issues of panchayati raj and community development. It maintains a network of centers throughout Orissa that organize district-level training programs, disseminate non-formal educational materials on PRIs, and conduct research on local governance and civic participation issues.

Nature of work: Outreach, Research, Training

Substantive focus: Education, Community participation

Audience: NGOs, Research institutions, Village communities

Methodology: Field and secondary research, Information dissemination, Reports and studies

Funding: Donor assistance, NGO grants

Gram Vikas

PO Mohuda Behrampur District Ganjam 760002 Tel: 0680-209755

Fax: 0680-209763 Mr. Joe Madiath

Gram Vikas works with local panchayats on education, health, and livelihoods issues. It trains panchayat members to implement development programs in these sectors and collaborates with other NGOs to conduct research and awareness creation activities. Gram Vikas also serves as a network node for NGOs working on governance in Orissa.

Nature of work: Implementation support, Outreach, Research

Substantive focus: Education, Health, Livelihoods, Rural development

Audience: NGOs, Research institutions, State and central governments, Village communities

Methodology: Community level projects, Field and secondary research, Meetings and workshops, Reports and studies

Funding: NGO grants, Private donations

Institute for Socio-Economic Development

28 Dharma Vihar Bhubaneshwar 751030 Tel: 0674-407072

Fax: 0674-470312 Mr. Balaji Pandey

ISED works with panchayats and NGOs in several Orissa districts on the role of PRIs in community development, with an emphasis on the role of tribal and other disadvantaged groups. ISED also disseminates audio-visual awareness building and training materials and is part of a network of institutions monitoring the status of panchayati raj in Orissa.

Nature of work: Implementation support, Monitoring and commentary, Outreach, Training

Substantive focus: Education, Gender, Health

Audience: NGOs, State and central governments, Village communities

Methodology: Information dissemination, Meetings and workshops, Reports and studies

Funding: Donor assistance, NGO grants, Private donations

Rajasthan

Ankur Sansthan

Village and PO Jhadol District Udaipur 313702 Tel: 029591-22285 Mr. Mangila Purohit

Ankur Sansthan works with tribal communities and panchayats in southern Rajasthan. It encourages women to participate in gram sabha meetings and panchayat elections and trains elected women representatives. Ankur Sansthan also advocates for greater administrative autonomy for Rajasthan's tribals.

Nature of work: Advocacy and policy debate, Outreach, Training

Substantive focus: Gender, Local governance

Audience: State and central governments, Village communities

Methodology: Information dissemination, Meetings and workshops

Funding: NGO grants, Private donations

Indira Gandhi Panchayati Raj and Rural Development Institute

Jawahar Lal Nehru Marg Jaipur 302015 Tel: 0141-510575 Mr. Bhagirath Sharma

The Indira Gandhi Institute trains elected panchayat members and government officials on panchayati raj and rural administration. It also conducts research on decentralization and rural development. The Institute maintains a publications wing and also networks with state administrators and panchayat members.

Nature of work: Research, Training

Substantive focus: Local governance, Rural development

Audience: Research institutions, State and central governments, Village communities

Methodology: Field and secondary research, Meetings and workshops, Reports and studies

Funding: Government grants

Gram Vikas Samiti 79 Paniriyon ki Madri Udaipur 313001 Tel: 0294-486246 Mr. Bansi Lal Garg

GVS is engaged in training and awareness building activities on panchayati raj in Udaipur and neighboring districts. It focuses on natural resources and education and works closely with tribal populations for whom it prepares and disseminates PRI information modules.

Nature of work: Outreach, Training

Substantive focus: Education, Natural resources

Audience: Village communities

Methodology: Community level projects, Information dissemination

Funding: Government grants

Magra Mewar Vikas Sansthan

Kalatkheda Village Ajmer 305922 Tel: 01462-87547

Mr. Dhaneshwar Acharya

MMVS is engaged in building panchayat capacities to engage in village development programs. It provides training to panchayats in PRA and microplanning with a focus on natural resource management and public health. MMVS also houses a resource center to assist gram sabhas in accessing information on various development programs.

Nature of work: Implementation support, Outreach, Training

Substantive focus: Health, Natural resources, Community participation, Rural development

Audience: NGOs, State and central governments, Village communities

Methodology: Community level projects, Information dissemination, Meetings and workshops

Funding: Government grants, NGO grants, Private donations

Seva Mandir

Fatehpura Udaipur 313001 Tel: 0294-560951 Fax: 0294-560047 Mr. Ajay Mehta

Seva Mandir is engaged in linking panchayats to natural resource management, rural poverty, and livelihoods issues. It conducts training and action-research projects and is credited with forward-looking research on community resource management in Rajasthan. Seva Mandir's target groups include tribal populations and women and it also works on a limited number of urban poverty issues.

Nature of work: Implementation support, Research, Training

Substantive focus: Livelihoods, Natural resources

Audience: NGOs, Village communities

Methodology: Community level projects, Field and secondary research, Reports and studies

Funding: NGO grants, Donations

Shanti Maitri Mission

Pugal 334023 Bikaner Tel: 01523-66033

Fax: 01523-22324 Mr. Kapil Gour

SMM seeks to create support for panchayati raj in rural communities. It organizes outreach programs, conducts awareness building programs, and organizes village groups to press for greater panchayat effectiveness. SMM also works to energize gram sabhas and encourage women to participate in these bodies and in panchayat elections.

Nature of work: Advocacy and policy debate, Outreach

Substantive focus: Gender, Local governance, Community participation

Audience: State and central governments, Village communities

Methodology: Information dissemination, Meetings and workshops

Funding: NGO assistance

Society for Sustainable Development

Shah Inayat ki Khirkiyan Karauli 322241

Tel: 07464-21065 Mr. Arun Jindal

SSD is engaged with natural resources and panchayati raj. It works with higher panchayat tiers to bring about changes in resource management policies at the block and village levels. The organization is also setting up a panchayat resource center at district headquarters.

Nature of work: Advocacy and policy debate, Outreach

Substantive focus: Natural resources

Audience: NGOs, Village communities

Methodology: Information dissemination, Reports and studies

Funding: NGO grants

Tamil Nadu

Action Aid

8, First Floor 1st Cross Street C.I.T. Colony, Mylapore Chennai 600004 Tel: 044-4994229

Fax: 044-4993584 Mr. Bhakter Solomon

Action Aid Tamil Nadu produces films and other outreach products designed to enhance community awareness about panchayati raj. It also conducts election-related training and community evaluation programs. Women are the principal target group of these projects.

Nature of work: Outreach, Training

Substantive focus: Gender, Community participation

Audience: NGOs, Village communities

Methodology: Information dissemination, Meetings and workshops

Funding: Donor assistance

Assure

20-50-A Cauvery Nagar Mettur Dam 636401 Tel: 04298-43591 Fax: 04298-43145 Mr. R. Sampath

Assure works on women and panchayati raj issues in Tamil Nadu. It conducts training programs for rural women and men and also forms collectives to energize gram sabhas. Assure also engages in outreach and awareness building efforts on PRIs.

Nature of work: Outreach, Training

Substantive focus: Gender

Audience: Village communities

Methodology: Community level projects, Information dissemination

Funding: NGO grants

Gandhigram Trust

Gandhigram
District Dindigul 624302

Tel: 0451-52371 Fax: 0451-52323 Mr. G. Palanithurai

The Gandhigram Trust incorporates a rural institute that conducts research and policy analysis on the state of panchayati raj in Tamil Nadu. It also conducts education and awareness building campaigns based on Gandhian ideas of village self-rule. The Trust maintains a publications and information dissemination wing.

Nature of work: Monitoring and commentary, Outreach, Research

Substantive focus: Education, Local governance, Rural development

Audience: NGOs, Research institutions, State and central governments, Village communities

Methodology: Community level projects, Field and secondary research, Reports and studies

Funding: Government grants, Private donations

Integrated Rural Development Trust

5D 1 Suddamani Street Dharmapuri 636701 Tel: 04342-61068 Mr. G. Nagarajan

IRDT works on a range of rural development and governance issues including natural resources, livelihoods, and public health. It conducts PRI training programs to involve panchayats directly in these issues and assists panchayats in implementing local development projects. It also networks with other Tamil Nadu NGOs working on panchayati raj and maintains a documentation and publications cell.

Nature of work: Implementation support, Outreach, Training

Substantive focus: Health, Livelihoods, Natural resources, Rural development

Audience: NGOs, Village communities

Methodology: Community level projects, Information dissemination, Meetings and workshops

Funding: Government grants, NGO grants

Karunya Trust

5/49G Ambathurai Colony Ambathurai 624302 Tel: 0451-452024 Mr. S.M. Usman Karunya Trust works with elected panchayat members in several Tamil Nadu districts, particularly women and scheduled caste representatives. It conducts training programs for these members on their roles and responsibilities within panchayats. It also conducts training activities to strengthen participation in gram sabhas.

Nature of work: Training

Substantive focus: Local governance, Community participation

Audience: Village communities

Methodology: Information dissemination, Meetings and workshops

Funding: NGO grants, Private donations

Social Initiatives for Rural People's Integration (SIRPI)

1A Raja Street, Periyakulam Road Theni 625531 Tel: 04546-74220 Mr. K. Chandrashekhar

SIRPI encourages local communities to participate in gram sabha and panchayat meetings and to use these bodies to secure their legal rights. It engages in advocacy and outreach activities to increase knowledge about PRIs and networks with other state NGOs working on social justice issues.

Nature of work: Advocacy and policy debate, Outreach

Substantive focus: Gender, Community participation, Social justice

Audience: NGOs, State and central governments, Village communities

Methodology: Information dissemination, Meetings and workshops

Funding: NGO assistance

Uttar Pradesh

Ankur

Shahababad, PO Jagatpur Varanasi 221313 Ms. Sheela Singh

Ankur is a Gandhian organization working with panchayats in eastern Uttar Pradesh. It engages in community development programs, PRI related training, and awareness creation efforts for greater decentralization to the village level.

Nature of work: Advocacy and policy debate, Implementation support, Outreach, Training

Substantive focus: Rural development

Audience: State and central governments, Village communities

Methodology: Community level projects, Information dissemination

Funding: Government grants

Rural Litigation Entitlement Kendra

21 East Canal Road Dehradun 248001 Tel: 0135-745539 Fax: 0135-656881 Mr. Avdesh Kaushal

RLEK works with forest and foothill dwelling communities in northern Uttar Pradesh to enable them to sustainably manage local natural resources. PRIs are emphasized as decision making systems in which local community resource needs can be appropriately met. RLEK also provides non-formal education on panchayati raj and rural development topics to the groups it works with.

Nature of work: Implementation support, Training

Substantive focus: Natural resources

Audience: Village communities, NGOs

Methodology: community level projects, Information dissemination

Funding: Donor assistance, Government grants, Private donations

Sahbhagi Shikshan Kendra

Sitapur Road Lucknow 227208 Tel: 0522-23305 Fax: 0522-23303 Mr. Ashok Singh

SSK works on strengthening grassroots civic participation through panchayats and other village level decision making structures. It conducts a variety of training programs for gram sabhas and gram panchayats and also works with other NGOs in the state to make them more responsive to the role of participation in rural development

Nature of work: Advocacy and policy debate, Implementation support, Training

Substantive focus: Local governance, Community participation

Audience: NGOs, Village communities

Methodology: Community level projects, Information dissemination

Funding: NGO grants

Sahyog

40, Sector 18 Indira Nagar Lucknow 226016 Tel: 0522-358067 Mr. Rakesh Dubey

Sahyog seeks to make panchayats and gram sabhas more responsive to social justice needs in rural communities. It conducts awareness building programs for panchayat members on legal and civic rights and facilitates peer exchange visits among elected members from different districts. It also maintains a documentation cell.

Nature of work: Advocacy and policy debate, Outreach, Training

Substantive focus: Social justice

Audience: State and central governments, Village communities

Methodology: Information dissemination, Meetings and workshops

Funding: NGO grants, Private donations

Uttar Pradesh Voluntary Action Network

Lucknow 226016 Tel: 0522-380228 Fax: 0522-343230 Mr. Diwakar Bhatt

13/96 Indira Nagar

Upvan works throughout Uttar Pradesh on panchayat elections, energizing gram sabhas, and building awareness about panchayati raj. It also brings together local NGOs to build capacities for PRI-related work and to create a forum for advocacy and awareness creation. Upvan is affiliated with the Voluntary Action Network of India.

Nature of work: Advocacy and policy debate, Outreach

Substantive focus: Local governance, Community participation

Audience: NGOs, State and central governments, Village communities

Methodology: Information dissemination, Meetings and workshops

Funding: NGO grants

West Bengal

Child in Need Institute

PO Pailan, Via Joka 24 Parganas 743512 Tel: 033-4678192 Fax: 033-4670241 Mr. S.N. Chaudhury

CINI's principal focus is children and women and it has begun working with local panchayats in support of the needs of these groups. It partners with panchayats to implement child and womenfocused development programs and networks with other NGOs to create greater awareness about these issues.

Nature of work: Advocacy and policy debate, Implementation support

Substantive focus: Gender, Social justice

Audience: Interested publics, NGOs, Village communities

Methodology: Community level projects, Information dissemination

Funding: Government grants, Private donations

Institute for Motivating Self-Employment

244 Jodhpur Park Calcutta 700068 Tel: 033-4732740 Fax: 033-4349047 Mr. Biplab Halim

IMSE focuses on income generation and livelihoods issues in the context of panchayati raj. It provides training to gram sabha members on panchayat finances and opportunities for small-scale employment. IMSE also works with panchayats and other NGOs to implement livelihoods programs at the village level.

Nature of work: Implementation support, Training

Substantive focus: Finances, Livelihoods

Audience: NGOs, State and central governments, Village communities

Methodology: Community level projects, Meetings and workshops

Funding: Government grants, Private donations

Socio-Economic Development Programme

65A Mahatma Gandhi Road Calcutta 700009 Tel: 033-2414089 Fax: 033-2412742

Mr. P.K. Chakraborty

SEDP administers a range of rural development projects throughout West Bengal and works closely with panchayats to monitor progress. Its principal interests are in forestry and agriculture

and it emphasizes the role of panchayats and gram sabhas in collectively managing local development resources.

Nature of work: Implementation support, Training

Substantive focus: Natural resources, Community participation

Audience: Village communities

Methodology: Community level projects, Information dissemination

Funding: Donor assistance, NGO grants

Tagore Society for Rural Development

14 Khudiram Bose Road Calcutta 700006 Tel: 033-5554391 Mr. Tushar Kanjilal

The Tagore Society works on a range of rural development and PRI issues in Bengal and Orissa. It conducts action-research projects and seeks to build awareness about local development needs in local communities, for action by panchayats.

Nature of work: Outreach, Research

Substantive focus: Rural development

Audience: NGOs, State and central governments

Methodology: Field and secondary research, Information dissemination

Funding: Donor assistance, Government grants, NGO grants

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Mr. Alok Mukhopadhyay

The West Bengal SIPRD conducts a range of training and capacity building programs for panchayat members and district level administrators. It also engages in research on local governance issues and maintains a documentation and publications wing.

Nature of work: Research, Training

Substantive focus: Local governance, Community participation

Audience: Research institutions, State and central governments

Methodology: Field and secondary research, Reports and studies

Funding: Government grants